

Gender Pay Gap Statement under Circular 10 of 2024

Following is gender pay gap calculated for the year ended December 31, 2024

	Median
Management Staff	
Senior Management	10.6%
Middle Management	10.1%
Operational Staff	-7.6%
Banca	
Team Leaders	0%
Sr./BSR	0%
Direct Distribution Sales	
Higher Management	*
Middle Management	0%
Lower Management	0%

Mean	
	30.9%
	8.7%
	-1.1%
	5.5%
	0.7%
	3
	20.6%
	-9.8%

On behalf of Adamjee Life Assurance Company Limited

Manzar Mushtaq

Chief Executive Officer

Date: February 25, 2025

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